# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2008

		OI GO	remment Type			Local Unit Nar	ne e	County
	☐County ☐City ▼Twp ☐Village			☐Other	Other Township of Felch		Dickinson	
	al Yea		2000	Opinion Date			Date Audit Report Submitted to Star	te
	arch			July 16, 20	<del></del>		July 25, 2008	
	affirm							
			d public accountants			-		
	agem		m the following mate _etter (report of comn				sed in the financial statements, i	including the notes, or in the
	YES	8	Check each applic	able box belo	w. (See in:	structions for	further detail.)	
۱.	×		All required compon reporting entity note					statements and/or disclosed in the
2.		×					init's unreserved fund balances/ oudget for expenditures.	unrestricted net assets
3.	×		The local unit is in c	ompliance wit	h the Unifo	rm Chart of A	accounts issued by the Departme	ent of Treasury.
<b>l</b> .	X		The local unit has a	dopted a budg	et for all re	quired funds		
	X		A public hearing on the budget was held in accordance with State statute.					
	×		The local unit has no other guidance as is				an order issued under the Emer Division.	gency Municipal Loan Act, or
-	×		The local unit has no	ot been delinq	en delinquent in distributing tax revenues that were collected for another taxing unit.			another taxing unit.
	×		The local unit only h	olds deposits/	olds deposits/investments that comply with statutory requirements.			
).	X		The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).				fined in the <i>Bulletin for</i>	
10.	X		that have not been p	previously com	nmunicated	to the Local		on during the course of our audit FD). If there is such activity that h
1.	X		The local unit is free	of repeated o	comments f	rom previous	years.	
2.	×		The audit opinion is	UNQUALIFIE	D.			
3.	X			The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).				
4.	×		The board or counci	il approves all	invoices pr	ior to payme	nt as required by charter or state	ute.
5.	×		To our knowledge, b	oank reconcilia	ations that v	were reviewe	d were performed timely.	
nci ies	uded cripti	in ti on(s)	nis or any other aud of the authority and/	it report, nor or commission	do they ot า.	otain a stand	-alone audit, please enclose th	s of the audited entity and is not ne name(s), address(es), and a
			gned, certify that this closed the following		Enclosed		n all respects.	
				· <u> </u>		Not Kednik	d (enter a prier justification)	
-in	ancia	al Sta	tements					
Γhe	e lette	er of	Comments and Reco	mmendations	X			
Oth	ner (D	escrib	e)			N/A		
			Accountant (Firm Name)				Telephone Number	
C:	ampt	ell,	Kusterer & Co., P.0	C.			989-894-1040	

**Bay City** 

Printed Name

Mark J. Campbell

48707

ΜI

License Number

1101007803

512 N. Lincoln, Suite 100, P.O. Box 686

Authorizing CPA Signature

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### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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#### INDEPENDENT AUDITOR'S REPORT

July 16, 2008

To the Township Board Township of Felch Dickinson County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Felch, Dickinson County, Michigan as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Felch's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Felch, Dickinson County, Michigan as of March 31, 2008, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kusterer & Co., P.C.

Certified Public Accountants

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

The Management's Discussion and Analysis report of the Township of Felch covers the Township's financial performance during the year ended March 31, 2008.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2008, totaled \$577,532.37 for governmental activities.

Overall revenues were \$201,408.11. Governmental activities had a \$3,320.83 decrease in net assets.

We did not incur any new debt.

#### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund and the Current Tax Collection Fund.

# CONDENSED FINANCIAL INFORMATION For the year ended March 31, 2008

	Total Governmental Activities 2008
Current Assets Capital Assets	270 482 308 409
Total Assets	578 891
Current Liabilities Non-current Liabilities	1 359
Total Liabilities	1 359
Net Assets: Invested in Capital Assets Unrestricted Total Net Assets	308 409 269 123 577 532
Program Revenues:	Total Governmental Activities 2008
Fees and Charges for Services Operating Grants and Contributions	8 486 2 994
General Revenues: Property Taxes Other Taxes State Revenue Sharing Interest Miscellaneous	49 974 61 776 52 768 3 973 21 437
Total Revenues	201 408
Program Expenses: Legislative General Government Public Safety Public Works Recreation and Culture	5 638 114 791 35 325 37 436 11 539
Total Expenses	204 729
Increase (Decrease) in Net Assets	(3 321)
Net Assets, April 1	580 853
Net Assets, March 31	577 532

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

#### FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Expenditures for the year were \$214,281.08.

Our cash position in the governmental activities remains strong. Out external debt is \$0.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for all of the Township's governmental services. The most significant is Building and grounds which incurred expenses of \$38,322.04.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$21,715.00 in capital assets.

The Township has no long-term debt.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

#### CONTACTING THE TOWNSHIP'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township at N 8302 Norway Lake Rd, Iron Mountain, Michigan 49901.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2008

	Governmental Activities
ASSETS: CURRENT ASSETS: Cash in bank Taxes receivable	266 430 37 4 052 02
Total Current Assets	270 482 39
NON-CURRENT ASSETS: Capital Assets Less: Accumulated Depreciation	482 889 62 (174 480 58)
Total Non-current Assets	308 409 04
TOTAL ASSETS	<u>578 891 43</u>
LIABILITIES AND NET ASSETS:	
LIABILITIES: CURRENT LIABILITIES Accounts payable	1 359 06
Total Current Liabilities	1 359 06
NON-CURRENT LIABILITIES	
Total Non-current Liabilities	
Total Liabilities	1 359 06
NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted	308 409 04 269 123 33
Total Net Assets	<u>577 532 37</u>
TOTAL LIABILITIES AND NET ASSETS	<u>578 891 43</u>

#### **GOVERNMENT-WIDE STATEMENT OF ACTIVITIES**

Year ended March 31, 2008

	ProgramRevenue		Governmental Activities	
	Expenses	Charges for Services	Operating Grants and Contributions	Net (Expense) Revenue and Changes in Net Assets
FUNCTIONS/PROGRAMS Governmental Activities:				
Legislative	5 637 57	-	-	(5 637 57)
General government	114 791 08	8 485 98	-	(106 305 10)
Public safety	35 324 96	-	2 994 50	(32 330 46)
Public works	37 436 21	-	-	(37 436 21)
Culture and recreation	11 539 12			(11 539 12)
Total Governmental Activities	204 728 94	8 485 98	2 994 50	(193 248 46)
General Revenues:				
Property taxes				49 973 53
Other taxes				61 776 50
State revenue sharing				52 767 88
Interest				3 972 82
Miscellaneous				21 436 90
Total General Revenues				189 927 63
Change in net assets				(3 320 83)
Net assets, beginning of year				580 853 20
Net Assets, End of Year				577 532 37

#### BALANCE SHEET – GOVERNMENTAL FUNDS March 31, 2008

	General
<u>Assets</u>	
Cash in bank Taxes receivable	266 430 37 4 052 02
Total Assets	270 482 39
Liabilities and Fund Equity	
Liabilities Accounts payable Total liabilities	1 359 06 1 359 06
Fund equity: Fund balances: Unreserved:	260 422 22
Undesignated Total fund equity	269 123 33 269 123 33
Total Liabilities and Fund Equity	270 482 39

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2008

#### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

269 123 33

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation 482 889 62 (174 480 58)

**677** 600 07

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

577 5<u>32 37</u>

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -GOVERNMENTAL FUNDS Year ended March 31, 2008

	<u>General</u>
Revenues:	49 973 53
Property taxes Other taxes	61 776 50
Federal grants	2 994 50
State revenue sharing	52 767 88
Charges for services - PTAF	8 285 98
Charges for services - cemetery	200 00
Interest	3 972 82
Miscellaneous	<u>21 436 90</u>
Total revenues	201 408 11
Expenditures:	
Legislative:	5 007 57
Township Board	5 637 57
General government:	E 107 10
Supervisor	5 187 18 2 200 34
Elections Assessor	14 374 40
Clerk	7 938 91
Board of Review	6 458 87
Treasurer	13 156 53
Building and grounds	38 322 04
Cemetery	2 501 20
Unallocated	15 764 25
Public safety:	
Fire protection	20 402 67
Ambulance	12 215 19
Planning and zoning	535 60
Public works:	
Highways and streets	13 000 00
Street lighting	7 833 23
Sanitation	16 602 98
Culture and recreation:	10 435 12
Recreation	21 715 00
Capital outlay	2171300
Total expenditures	214 281 08
Excess (deficiency) of revenues	
over expenditures	(12 872 97)
Fund balance, April 1	281 996 30
Fund Balance, March 31	269 123 33
•	

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2008

#### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

(12 872 97)

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

 Depreciation Expense
 (12 162 86)

 Capital Outlay
 21 715 00

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

(3 320 83)

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Felch, Dickinson County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Felch. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

#### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2008

#### Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### Investments

Investments are stated at market.

#### Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2007 tax roll millage rate was 1.8039 mills, and the taxable value was \$24,911,129.00.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2008

#### Note 1 – Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$5,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Building 25-50 years Equipment 10-25 years

#### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Note 2 – Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 3 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

The Township did not have any investments as of March 31, 2008.

#### Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Township manages its exposure to interest rate risk is by participating in financial institution pooled funds and in mutual funds which hold diverse investments that are authorized by law for direct investments.

#### Concentration of Credit Risk

Generally, credit risk the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The financial institution pooled funds are the mutual funds do not have a rating provided by a nationally recognized statistical rating organization.

The investment policy of the Township contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by Michigan law.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 3 – Deposits and Investments (continued)

#### Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits.

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for investments. With respect to investment, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities though the use of mutual funds or government investment pools.

#### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

	Balance 4/1/07	Additions	Deletions	Balance 3/31/08
Governmental Activities:				
Land	54 978 62	-	-	54 978 62
Building	389 065 00	-	-	389 065 00
Equipment	30 131 00	21 715 00	(13 000 00)	38 846 00
Total	474 174 62	21 715 00	(13 000 00)	482 889 62
Accumulated Depreciation	(175 317 72)	(12 162 86)	13 000 00	(174 480 58)
Net Capital Assets	298 856 90	9 552 14		308 409 04

#### Note 5 - Pension Plan

The Township has a defined contribution pension plan covering all full-time employees. The Township contributes an amount of each employee's annual salary to the plan. Pension expense for the fiscal year ended March 31, 2008, was \$2,486.00.

#### Note 6 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 7 – Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 – Building Permits

The Township of Felch does not issue building permits. Building permits are issued by the County of Dickinson.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 9 - Budget Variances

Actual expenditures exceeded budgeted amounts in several activities as follows:

	Final Budget	Actual Expenditures	Budget Variance
General Fund:	200,900	<u> </u>	
Elections	2 150 00	2 200 34	50 34
Assessor	14 325 00	14 374 40	49 40
Clerk	7 550 00	7 938 91	388 91
Board of Review	1 200 00	6 458 87	5 258 87
Treasurer	12 375 00	13 156 53	781 53
Building and grounds	37 050 00	38 322 04	1 272 04
Planning and zoning	400 00	535 60	135 60
Highways and streets	-	13 000 00	13 000 00
Street lights	7 500 00	7 833 23	333 23
Recreation	5 250 00	10 435 12	5 185 12
Capital outlay	-	21 715 00	21 715 00

#### BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended March 31, 2008

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:	Dauget	Daugot	7101001	(0)
Property taxes	39 400 00	39 400 00	49 973 53	10 573 53
Other taxes	61 400 00	61 400 00	61 776 50	376 50
Federal grant	14 000 00	14 000 00	2 994 50	(11 005 50)
State revenue sharing Charges for services:	52 000 00	52 000 00	52 767 88	767 88
Property tax administration	5 025 00	5 025 00	8 285 98	3 260 98
Cemetery	400 00	400 00	200 00	(200 00)
Interest	3 000 00	3 000 00	3 972 82	972 82
Miscellaneous	<u>17 153 00</u>	<u>17 153 00</u>	21 436 90	4 283 90
Total revenues	192 378 00	192 378 00	201 408 11	9 030 11
Expenditures:				
Legislative:	0.450.00	0.450.00	E 007 E7	(040,40)
Township Board	6 450 00	6 450 00	5 637 57	(812 43)
General government:	5 000 00	F 000 00	5 407 40	(40.00)
Supervisor	5 200 00	5 200 00	5 187 18	(12 82)
Elections	2 150 00	2 150 00	2 200 34	50 34
Assessor	14 325 00	14 325 00	14 374 40	49 40 388 91
Clerk	7 550 00	7 550 00	7 938 91	
Board of Review	1 200 00	1 200 00	6 458 87	5 258 87
Treasurer	12 375 00	12 375 00	13 156 53	781 53 1 272 04
Building and grounds	37 050 00	37 050 00	38 322 04	
Cemetery	2 625 00	2 625 00	2 501 20	(123 80)
Unallocated	17 600 00	17 600 00	15 764 25	(1 835 75)
Public safety:	40 EEO OO	42 550 00	20 402 67	(22 447 22)
Fire protection	42 550 00	42 550 00	20 402 67	(22 147 33)
Ambulance	12 500 00	12 500 00	12 215 19	(284 81)
Planning and zoning	400 00	400 00	535 60	135 60
Public works:			13 000 00	13 000 00
Highways and streets Street lights	7 500 00	7 500 00	7 833 23	333 23
Sanitation	17 050 00 17 050 00	17 050 00	16 602 98	(447 02)
Culture and recreation:	17 030 00	17 030 00	10 002 90	(447 02)
Recreation	5 250 00	5 250 00	10 435 12	5 185 12
Capital outlay		<u>-</u>	21 715 00	21 715 00
Total expenditures	<u>191 775 00</u>	<u>191 775 00</u>	214 281 08	22 506 08
Evene (deficiency) of				
Excess (deficiency) of revenues over expenditures	603 00	603 00	(12 872 97)	(13 475 97)
Fund balance, April 1			<u>281 996 30</u>	281 996 30
Fund Balance, March 31	603 00	603.00	<u>269 123 33</u>	268 520 33

# GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

Township Board:	
Salaries	1 650 00
Telephone	453 27
Pension	2 486 00
Memberships and dues	593 82
Miscellaneous	454 48
	5 637 57
Supervisor:	
Salary	4 500 00
Salary – Deputy	300 00
Travel	371 40
Miscellaneous	15 78
Fleet's	5 187 18
Elections:	4 507 00
Wages Miscellaneous	1 597 00
Miscellaneous	603 34
Assessor:	2 200 34
Salary	13 200 00
Office supplies	685 00
Telephone	55 00
Travel	434 40
Turo	14 374 40
Clerk:	
Salary	6 600 00
Salary - Deputy	300 00
Office supplies	368 71
Travel	670 20
	7 938 91
Board of Review:	
Wages	300 00
Miscellaneous	<u>6 158 87</u>
	6 458 87
_	
Treasurer:	
Salary	6 600 00
Salary – Deputy	300 00
Office supplies	1 691 93
Miscellaneous Travel	25 00
Tax roll preparation	639 60
rax roll preparation	3 900 00
	13 156 53
Building and grounds:	
Salary	8 700 00
Operating supplies	2 076 03
Utilities	16 798 94
Repairs and maintenance	10 270 30
Miscellaneous	476 77
	38 322 04
	30 322 04

#### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

Cemetery:	
Wages	1 875 00
Supplies	210 05
Miscellaneous	416 15
	2 501 20
Unallocated:	
Community promotion	1 620 00
Insurance	11 379 00
Payroll taxes	850 42
Legal	145 83
Miscellaneous	1 769 00
Fire protection:	<u>15 764 25</u>
Wages	1 750 00
Insurance	450 00
Operating supplies	4 253 72
Telephone	341 28
Miscellaneous	13 607 67
	20 402 67
Ambulance:	
Contracted services	<u>12 215 19</u>
Planning and zoning:	
Salary	80 00
Miscellaneous	455 60
Missolianous	535 60
Highways and streets	13 000 00
Street lighting:	
Utilities	7 833 23
Sanitation:	
Wages	2 004 00
Contracted services	3 094 00
Miscellaneous	12 702 08
Missolianogs	806 90 16 602 08
	<u>16 602 98</u>
Recreation:	
Supplies	1 622 17
Memberships and dues	400 00
Repairs and maintenance	8 356 20
Miscellaneous	<u>56 75</u>
	10 435 12
Capital outlay	21 715 00
Total Expenditures	
TOTAL EXDENOITURES	<u>214 281 08</u>

#### CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2008

<u>Assets</u>	Balance 4/1/07	Additions	<u>Deductions</u>	Balance 3/31/08
Cash in Bank	48 514 84	<u>788 311 72</u>	<u>836 826 56</u>	
<u>Liabilities</u>				
Due to other funds Due to others	35 624 55 12 890 29	49 798 58 738 513 14	85 423 13 751 403 43	
Total Liabilities	<u>48 514 84</u>	<u>788 311 72</u>	<u>836 826 56</u>	

### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

### AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

July 16, 2008

To the Township Board Township of Felch Dickinson County, Michigan

We have audited the financial statements of the Township of Felch for the year ended March 31, 2008. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED</u> STATES

We conducted our audit of the financial statements of the Township of Felch in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Felch Dickinson County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### SEGREGATION OF DUTIES

The Township's system of internal control is affected by the size of the staff that it can employ.

The ultimate accounting system would include enough employees to completely segregate all aspects of each transaction. Different departments or individuals would handle: transaction authorization, transaction execution, asset handling, recording of transactions, review of transactions and subsequent control of assets.

The Township cannot enact a complete segregation of all aspects of each transaction due to the nature of local units of government. The "cost to benefit" relationship also would not justify a complete segregation of all duties.

We recommend that the Township Board Members understand these circumstances when performing their oversight responsibilities.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2008.

#### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

CAMPBELL, KUSTERER & CO., P.C.
Certified Public Accountants